THE ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR)

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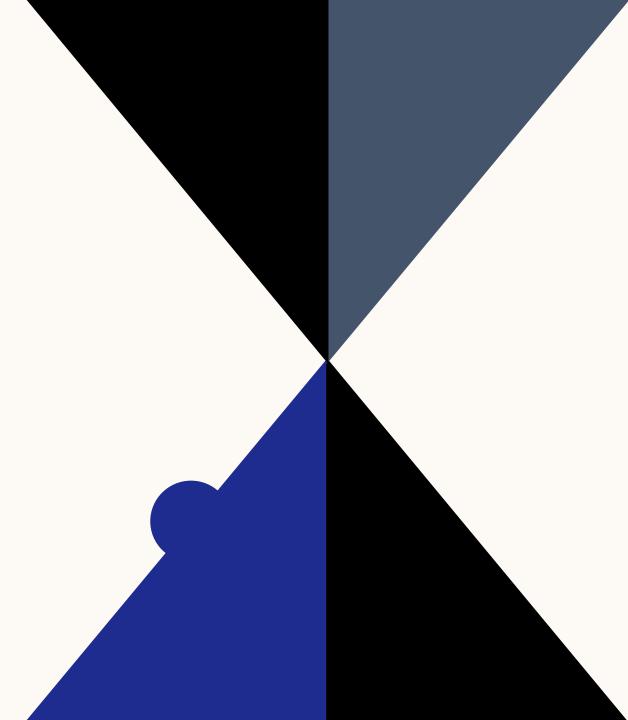




Shared Knowledge for Effective Government

AGENDA

- ACFR contents and purpose
- Three basic sections
 - Introductory section analysis
 - Financial section analysis
 - Statistical section analysis



WHY AN ACFR?

- An ACFR is not required, but it's encouraged.
- Provides an additional level of detail of:

STRUCTURE, ENVIRONMENT, AND SERVICES

INDIVIDUAL FUNDS

HISTORICAL "TREND" DATA

WHY AN ACFR?

• Awards!



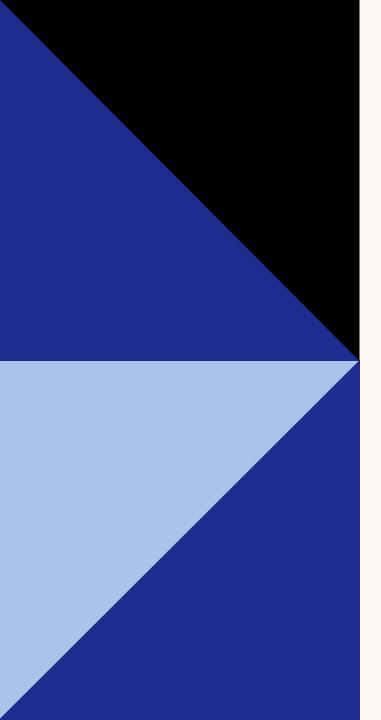
 https://www.gfoa.org/coaaward ASBO CERTIFICATE OF EXCELLENCE

- Schools Only
- https://asbointl.org/Web/A wards/COE/Certificate_of _Excellence.aspx



OHIO AUDITOR OF STATE AWARD WITH DISTINCTION

 https://ohioauditor.gov/fina ncial/awards.html



PURPOSE OF AN ACFR

- A set of basic financial statements for a typical state or local government can present real challenges to a potential user, including:
 - Lack of individual fund data for demonstrating and accessing accountability
 - Insufficient format and content to demonstrate compliance
 - Significance of information without prior data
- The ACFR is designed to respond to these challenges by supplementing the basic financial statements.

STRUCTURE AND CONTENT

• Every ACFR includes, at a minimum, three basic sections:



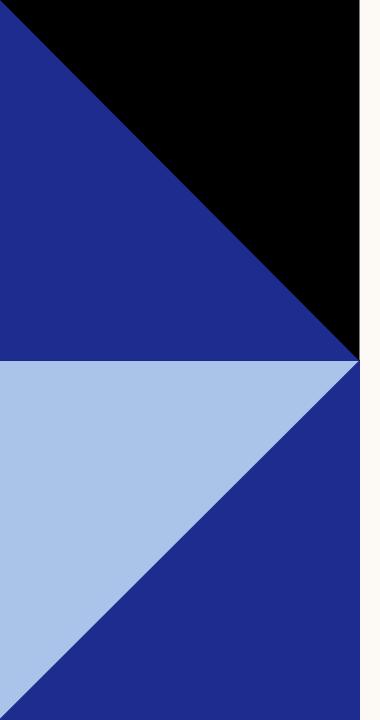
 The basic structure and contents of an ACFR are set by authoritative accounting and financial reporting standards

COVER AND TITLE PAGE

• COVER:

- Should use the specific term "Annual Comprehensive Financial Report" to identify the report and indicate the periods covered
- The name of the government should include the state or territory which it is located
- TITLE PAGE:
 - Should reproduce all info from the cover of the report
 - Should also present which department was responsible for preparing it

INTRODUCTORY SECTION



INTRODUCTORY SECTION

Accounting and financial reporting standards prescribe that the introductory section of a ACFR contain:

- Table of contents
- Letter of transmittal
- Other material deemed appropriate by management which could include
 - Organizational chart
 - List of principal/elected officials
 - Certificate of Achievement (GFOA) or Certificate of Excellence (ASBO) from prior year (if applicable)

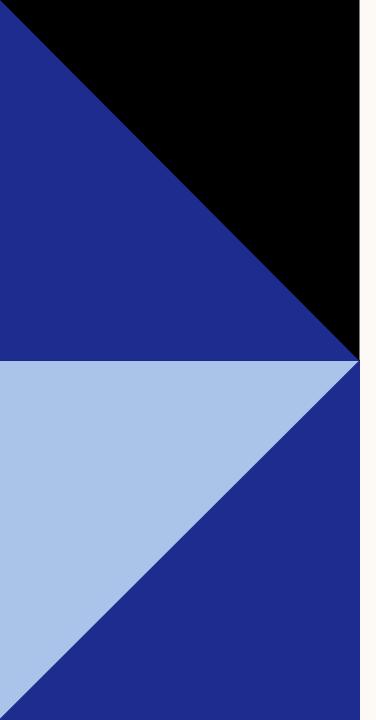
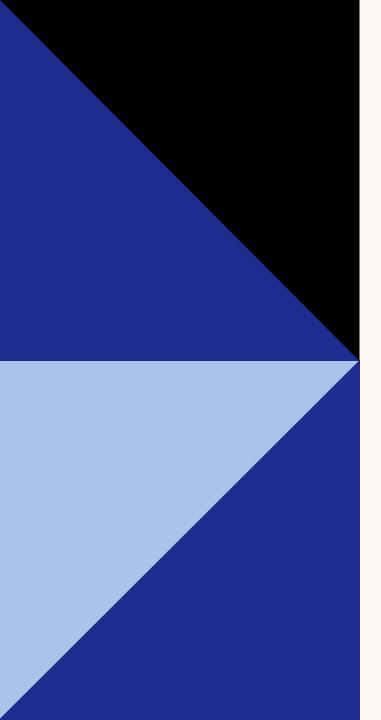


TABLE OF CONTENTS

- Format should clearly separate the sections of the ACFR
- Mark subsections of the financial section, distinguishing the financial statements
- Schedules should be referred to by their full title, accompanied by a reference to a page number





LETTER OF TRANSMITTAL

- Helpful for less experienced users of financial reports
- Recommended to keep the discussion simple and straightforward
- The use of charts and graphs can enhance the usefulness of the letter for inexperienced users
- Requirements:
 - Presented on Entity letterhead
 - Dated on or after audit opinion date
 - Addressed to the citizens and signed by the CFO and the CEO
 - State management is responsible for contents of the report

LETTER OF TRANSMITTAL

GFOA recommends that the letter of transmittal be divided into four sections:

- Formal Transmittal
- Profile of the government
- Information useful in assessing a governments economic condition
- Awards and acknowledgements



to: •

LETTER OF TRANSMITTAL – FORMAL TRANSMITTAL

- The letter of transmittal was designed to:
 - Describe what it accompanied; and
 - Explain why it was being sent
- Should refer readers to the independent auditor's report
- Also refer to the MD&A and explain that the two presentations are intended to complement each other



LETTER OF TRANSMITTAL – PROFILE OF THE GOVERNMENT

Even governments of the same basic type may differ significantly from one another in important ways. This section should address the following:

- Population
- Structure
- Types and levels of services provided
- Component units
- Potential component units that were excluded from the report
- Brief summary of the budgetary process
- Governmental funds with an annual or biennial appropriated budget
- Legal level of budgetary control

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LETTER OF TRANSMITTAL – ASSESSING A GOVERNMENT'S ECONOMIC POSITION

GFOA recommends that this section of the letter of transmittal provide relevant information on:

- Local economy
 - Major industries, unemployment, historical trends and future prospects
- Long-term financial planning
 - Revenue and expenditure forecasting, capital budgeting
- Relevant financial policies
- Major initiatives
- Tax abatements



LETTER OF TRANSMITTAL – AWARDS AND ACKNOWLEDGEMENT

- Should include objective indicators of the quality of the government's financial management
- Management also uses the letter of transmittal to acknowledge those who played a significant role in the ACFR



INTRODUCTORY SECTION – OTHER MATERIAL

ORGANIZATIONAL CHART

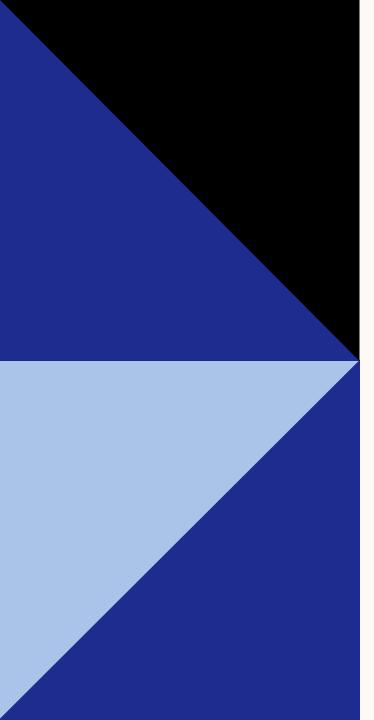
Often this chart is formatted to visually emphasize that all the governments powers derive from its citizens.

LIST OF PRINCIPAL OFFICIALS

Officials that held a position during the period covered, sometimes this section is combined with the organizational chart. CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING

Governments that have achieved the GFOA's certificate for achievement in the prior year normally reproduce a copy of the award in the introductory section.

FINANCIAL SECTION

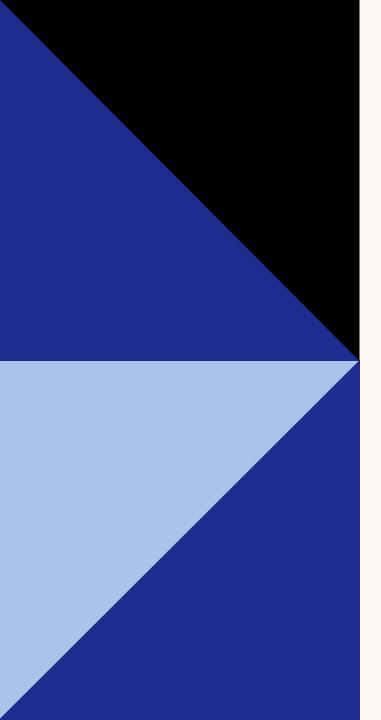


FINANCIAL SECTION

The financial section of the ACFR should include:

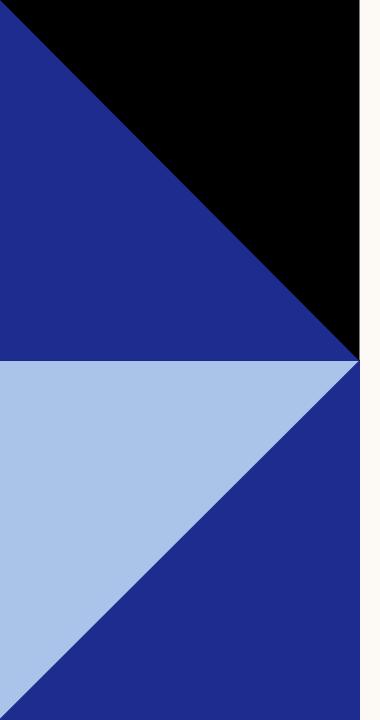
- Independent Auditor's Report
- MD&A
- Basic financial statements including Notes, RSI (other than MD&A) and Notes to the RSI
- Combining statements (nonmajor funds and discretely presented component units)
- Individual fund financial statements and schedules





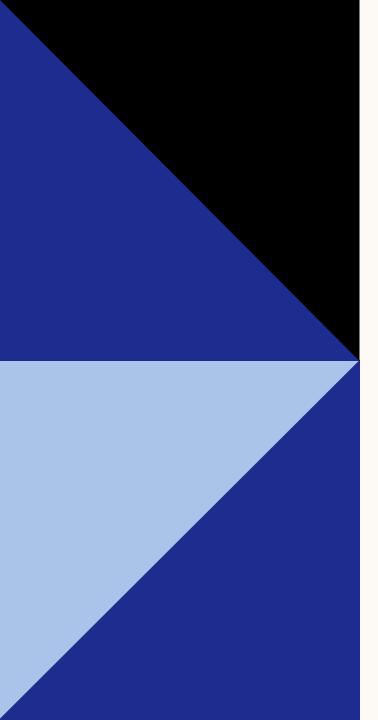
FINANCIAL SECTION – REPORT OF THE INDEPENDENT AUDITOR

- The role of the financial statement auditor is to provide users of the report with independent assurance that they can reasonably rely upon those statements
- Independent Auditors offer a fair opinion on:
 - Government and business-type activities
 - Each major governmental fund
 - Budgetary comparisons for the general fund and major special revenue funds presented as basic financial statements
 - Each major enterprise fund and other funds
 - Discretely presented component units



FINANCIAL SECTION - MANAGEMENT'S DISCUSSION & ANALYSIS

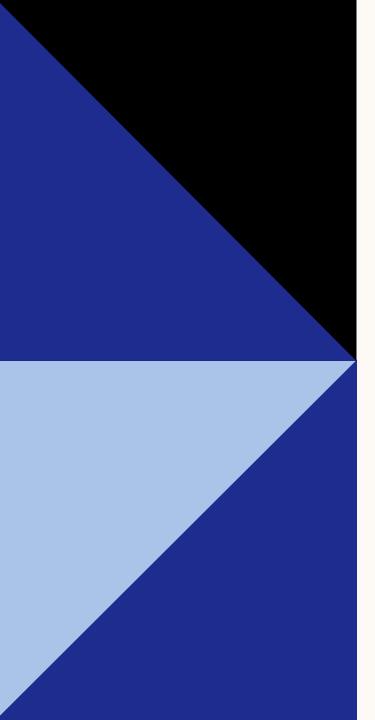
- The purpose of MD&A is to furnish an objective and easily readable analysis of a government's financial activities.
- The MD&A should contain:
 - A discussion of the basic financial statements
 - Condensed comparative data
 - An analysis of the governments overall financial position
 - An analysis of the balance and transactions of individual funds
 - An analysis of the general fund budgetary variations
 - A description of capital asset and long-term debt activity
 - A discussion of currently known facts, decisions, or conditions of future significance



FINANCIAL SECTION – FINANCIAL STATEMENTS

- Financial statements prepared in compliance with Generally Accepted Accounting Principles (GAAP)
- Accruals!
- Major differences from OCBOA Reporting include:
 - Capital Assets
 - Receivables
 - Payables
 - Long-term debt

- Deferred inflows and outflows
- Pension and OPEB asset/liability reporting (GASB 68 & 75)
- Required Supplementary information (RSI) for GASB 68 and 75



FINANCIAL SECTION – FINANCIAL STATEMENTS

- Basic Financial Statements
 - Government-wide Statements
 - Statement of net position
 - Statement of activities
 - Fund Statements
 - Balance sheet governmental funds
 - Statement of revenues, expenditures, and changes in fund balance (governmental funds)
 - Statement of revenues, expenditures, and changes in fund balances

 budget & actual (general fund and major special revenue funds)
 - Statement of net position (proprietary funds)
 - Statement of revenues, expenses and changes in fund net position (proprietary funds)
 - Statement of cash flows (proprietary funds)
 - Statement of fiduciary net position
 - Statement of changes in fiduciary net position
- Each statement should reference the notes to the basic financial statements

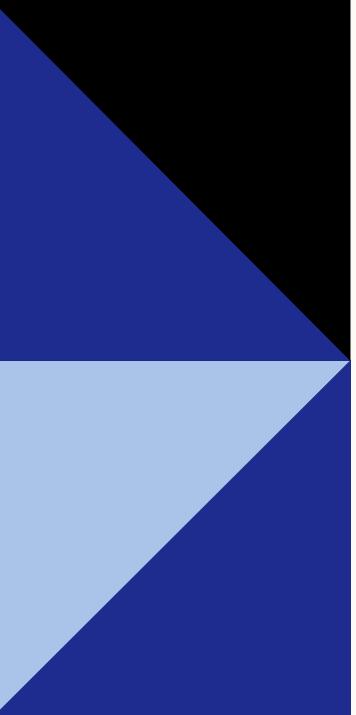


GOVERNMENT-WIDE STATEMENTS

FUND STATEMENTS

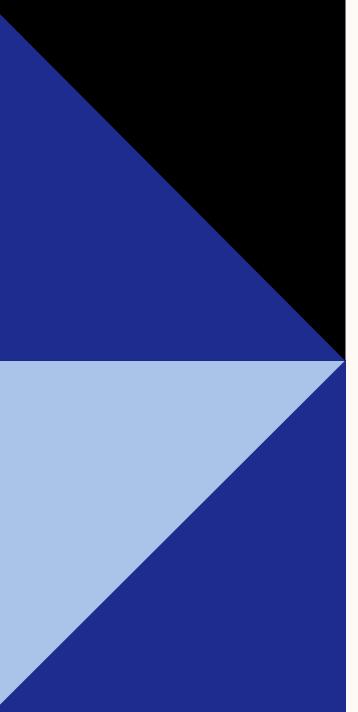
- Accrual basis of accounting
- Consolidated entity-wide information, excluding fiduciary activities
- Governmental activities and business-type activities

- Governmental funds modified accrual basis of accounting
- Proprietary and fiduciary funds – accrual basis of accounting
- Focus on major funds (governmental and proprietary) or fund type (fiduciary)



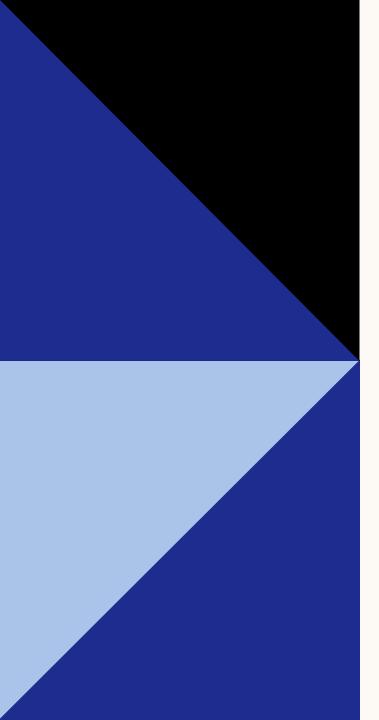
FINANCIAL SECTION – FINANCIAL STATEMENTS

- Notes to the Basic Financial Statements
 - Summary of Significant Accounting Policies (SSAP)
 - Detailed notes of activities and funds:
 - Assets
 - Liabilities
 - Deferred outflows and inflows of resources
 - Fund balance / net position
 - Revenues and expenditures/expenses
 - Interfund transactions and balances
 - Component Units and Related Organizations
 - Contingencies
 - Subsequent Events



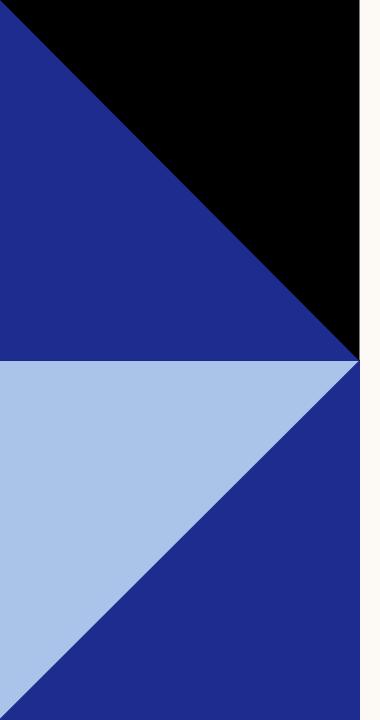
FINANCIAL SECTION – FINANCIAL STATEMENTS

- Required Supplementary Information (RSI)
 - Pension and other post-employment benefits
 - 10-year schedule of entity's proportionate share of the net pension/OPEB liability/asset
 - 10-year schedule of entity's pension and postemployment benefits contributions
 - Budget and actual schedule for general fund and major special revenue fund
 - Only if not presented as a basic financial statements
 - Notes to the RSI
 - Budgetary information: budgetary basis, reconciliation to GAAP basis
 - Pensions and OPEB: changes to benefit terms, changes in assumptions



FINANCIAL SECTION - COMBINING FINANCIAL STATEMENTS

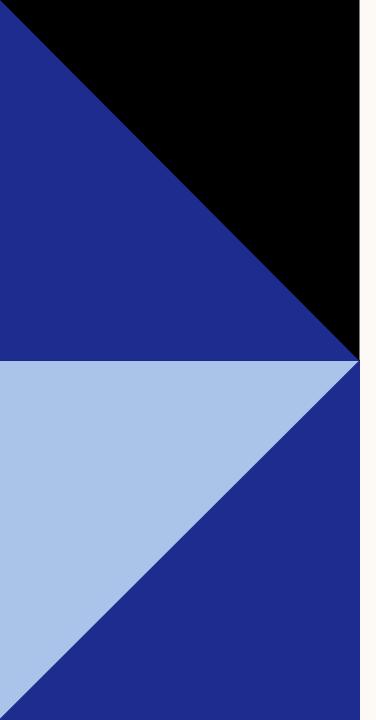
- A key objective of the ACFR is to provide users access to data for each individual fund and discretely presented units
- ACFR must provide information for all the following, if applicable:
 - Non major governmental and enterprise funds
 - Internal service fund
 - Pension trust fund
 - Investment trust fund
 - Private purpose trust fund
 - Custodial fund
 - Nonmajor discretely presented component units



FINANCIAL SECTION - COMBINING FINANCIAL STATEMENTS

- Used to support every column in the basic fund financial statements that aggregates data from more than one fund
- A cover page should precede each set of combining statements
 - Should offer a description of the nature and operation of each of the individual funds or component units

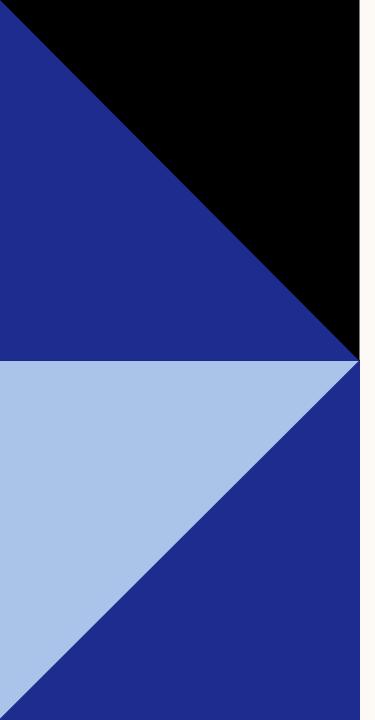




FINANCIAL SECTION – INDIVIDUAL FUND STATEMENTS

- Individual Fund Statements
 - Present additional information not available in the basic or combining financial statements
 - Detailed budgetary comparisons for general fund and major special revenue funds
 - Budgetary comparisons for all other funds with an annual budget
 - Organized by fund type
 - Special revenue, debt service, enterprise, etc.

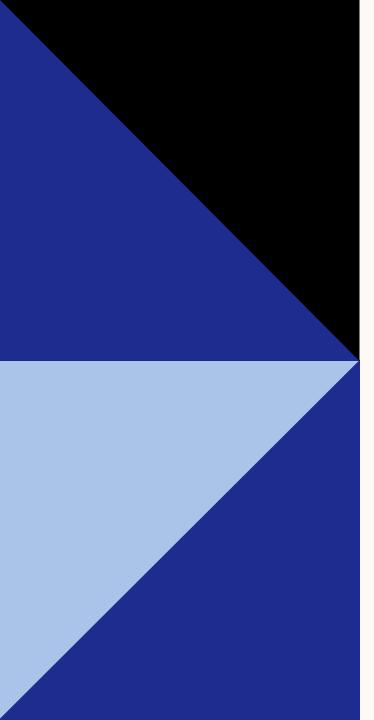
STATISTICAL SECTION



STATISTICAL SECTION

- The statistical section offers operational, economic, and historical data that provide a context for assessing a government's economic condition.
- The data includes:
 - Financial trends
 - Revenue capacity
 - Debt capacity
 - Demographic and economic information
 - Operating information

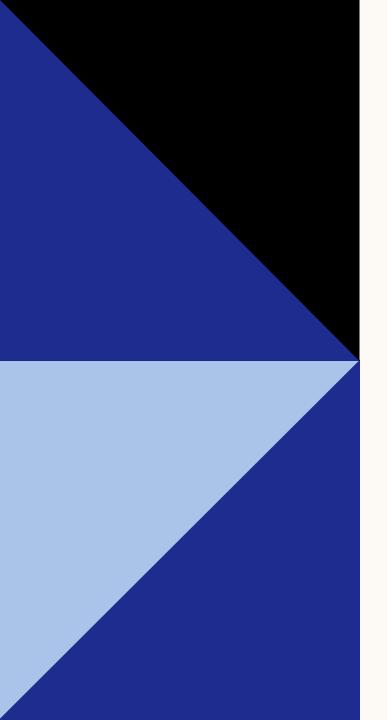




STATISTICAL SECTION – FINANCIAL TRENDS

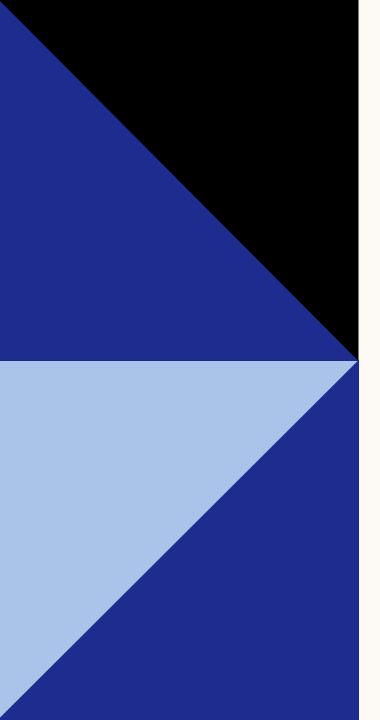
- Evaluate how financial position has changed over time
- 10-year comparison of financial data:
 - Components of net position
 - Changes in net position
 - Governmental fund balance
 - Changes in governmental fund balances
- Agree to previous audit reports and current year financial statements





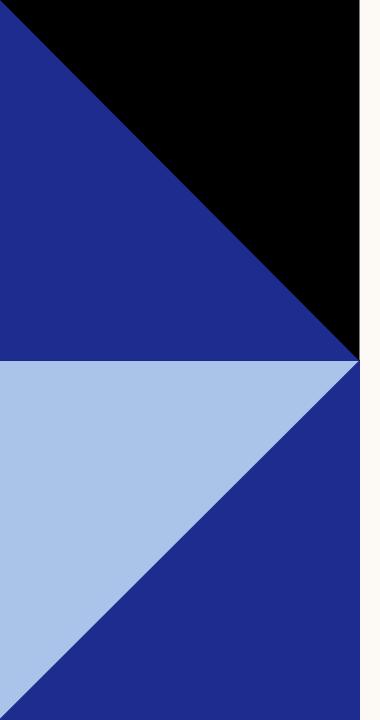
STATISTICAL SECTION – FINANCIAL TRENDS

- Components of net position
 - Net investment in capital assets, restricted, unrestricted
 - Governmental activities, business-type activities, total primary government
 - No requirement (although allowable) to break out components of restricted net position
- Changes in net position
 - Expenses, program revenues, net (expense) revenue, general revenues and other changes in net position, total change in net position
 - Internal service funds
- Combining statement of fiduciary net position, statement of changes in fiduciary net position
- Cover page precedes each set of combining statements description
 of each individual fund



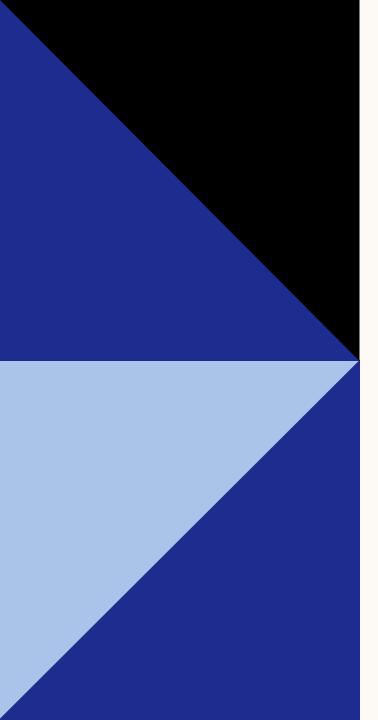
STATISTICAL SECTION – REVENUE CAPACITY

- It is important to be able to assess a government's capacity to raise revenue as needed, as they do not have unlimited resources
- Assist users in understanding the government's ability to generate local revenues
- Governments are directed to provide four schedules regarding their most significant single own-source revenue that provide:
 - Revenue base (10 years)
 - Revenue rates (10 years)
 - Principal revenue payers (current year and 9 years prior)
 - Property tax levies and collections (10 years)



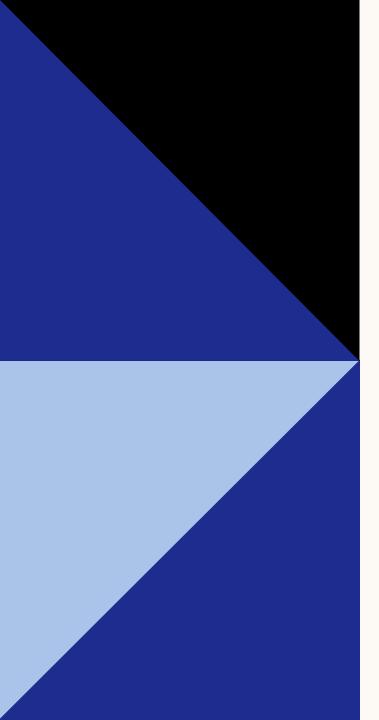
STATISTICAL SECTION – REVENUE CAPACITY

- Revenue Base
 - Presented by major component
 - Property taxes: assessed value by major category, and estimated actual value of total taxable property
 - Direct rate(s) applied to that base
- Revenue Rates
 - Direct rate, both in total and individual rates
 - Overlapping governments
- Principal Revenue Payers
 - Top 10, unless fewer than 10 is needed to reach 50% of total payments
 - Amount paid by each, as a dollar amount and as a percentage of total payments
- Property Tax Levies and Collections
 - Levy amount
 - Collections as of the end of the first period, as dollar amount and as a percentage of levy
 - Collections in subsequent periods
 - Total collections to date, as a dollar amount and as a percentage of the levy

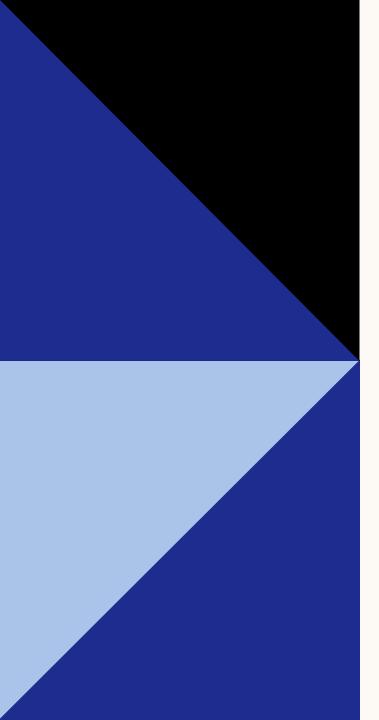


- Assist users in understanding government's debt burden and a government's ability to issue new debt
 - Ratios of outstanding debt and general bonded debt (10 years)
 - Direct and overlapping debt (current year)
 - Debt limitations (10 years)
 - Pledged revenue coverage (10 years)

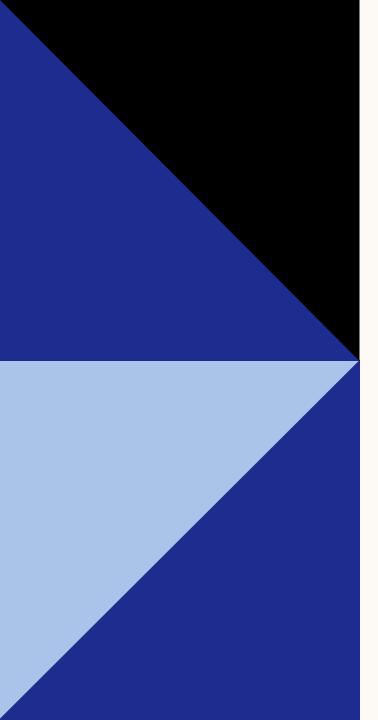




- Ratios of Outstanding Debt
 - Governmental activities debt by type
 - Business-type activities debt by type
 - Total debt
 - Ratio of total debt to personal income (or relevant economic base)
 - Total debt per capita
- Ratios of General Bonded Debt
 - By type and in total
 - Ratio of general bonded debt to estimated actual value of taxable property
 - General bonded debt per capita
 - If resources are externally restricted to the repayment of debt
 - Shown as a reduction to general bonded debt
 - Table presents total and ratios of net general bonded debt

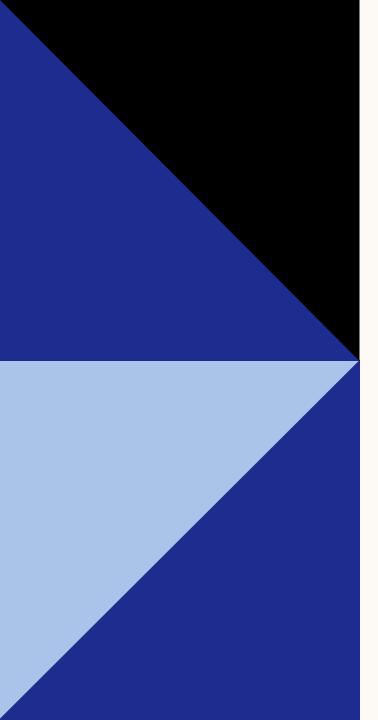


- Direct and Overlapping Debt
 - Government's own debt and debt of other overlapping governments
 - Only governmental activities debt
 - Overlapping debt should include the percentage applicable to the government and the government's share of that debt
 - Calculated as overlapping portion of the government's revenue base / total revenue base of overlapping government
- Debt Limitations
 - Amount of legal debt margin for the last ten years
 - Calculation of current year's legal debt margin
 - Only include debt applicable to limit
 - One of two ratios
 - Legal debt margin / legal debt limit; or,
 - Outstanding debt / legal debt limit



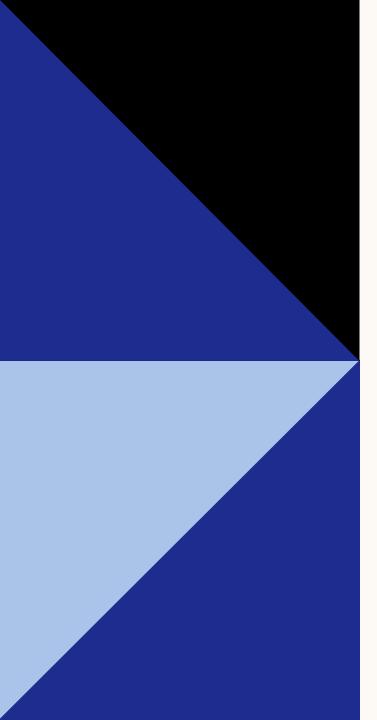
- Pledged Revenue Coverage
 - Non-general obligation debt secured by pledge of specific revenue source
 - Calculate the coverage ratio
 - Net available revenue / debt service payments (principal and interest)
 - Gross revenues, less specified operating expenses = net available revenue
 - Certain non-cash expenses are excluded (e.g., depreciation)





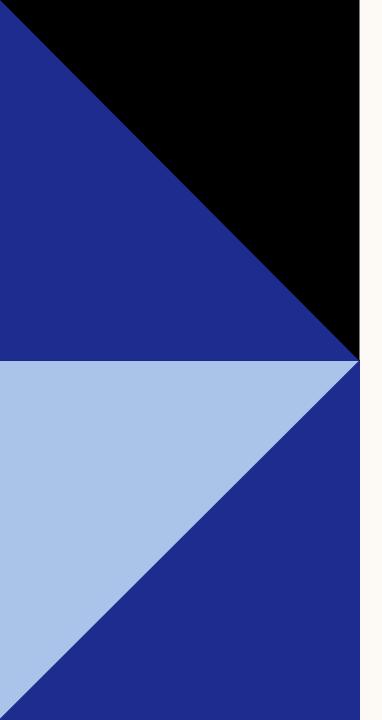
STATISTICAL SECTION – DEMOGRAPHIC AND ECONOMIC INFORMATION

- Assist users in understanding the environment in which the government's financial activities occur
 - Population (10 years)
 - Personal Income and Per Capita Personal Income (10 years)
 - Unemployment Rate (10 years)
 - Principal Employers (current year and 9 years ago)



STATISTICAL SECTION – DEMOGRAPHIC AND ECONOMIC INFORMATION

- Principal Employers
 - Top 10, unless fewer are needed to account for 50% of total employment
 - Employment figure for each
 - Percentage of total employment for each
 - If legally prohibited for disclosing such information, alternative data may be presented
 - Range of employment for each, employment by type (retail, manufacturing, etc.)



STATISTICAL SECTION – OPERATING INFORMATION

- Assist uses in understanding government's size and scope of operations and resources
 - Number of employees by function/activity (10 years)
 - Operating indicators by function/activity (10 years)
 - Volume, usage or nature of capital assets by function/activity (10 years)



QUESTIONS?

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